You've Been Promoted to Associate Professor... Now What?



The process of promotion to professor

Tools to create a 5- and 10-year plan

Experiences of recently promoted folks



Big Thanks!!

Karen Stout, MD

Professor, Department of Medicine, Division of Cardiology Chair, School of Medicine Appointments and Promotions Council

Hilaire Thompson, PhD, RN, ARNP

Professor, Biobehavioral Nursing and Health Informatics Associate Vice Provost for Academic Personnel

Heidi Combs, MD, MS – Professor, Psychiatry and Behavioral Sciences

Tumaini Coker, MD, MBA – Professor, Pediatrics

Doug Fowler, PhD – Professor, Genome Sciences

Anne Slater, MD – Clinical Professor, Pediatric Emergency Medicine

Kat McGhee Drummond
Program Manager
Faculty Affairs



Who is in the room?



slido



What is your department?

slido



Where are you in the process of promotion?

Making a 5- and 10-year Plan

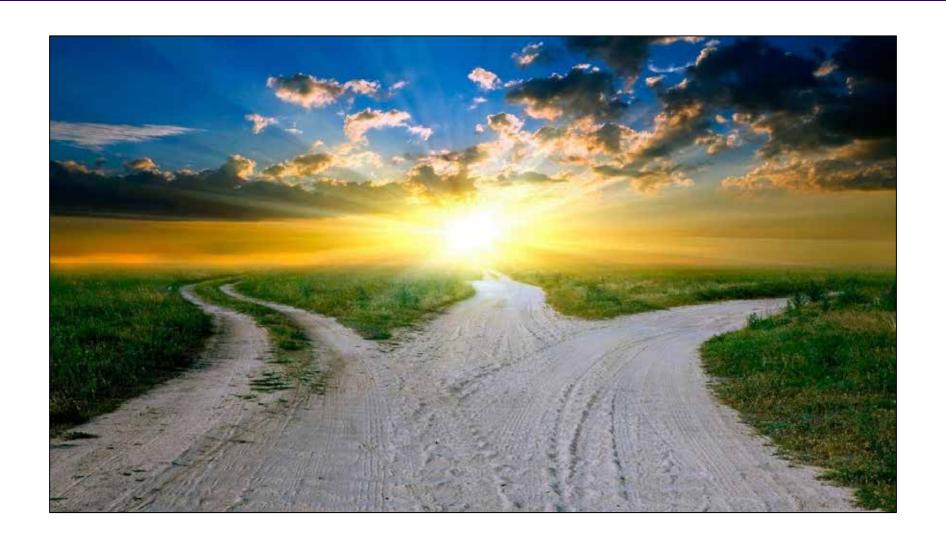
Patricia Kritek MD, EdM Vice Dean – Faculty Affairs



Many thanks to Robb Glenny and Sherilyn Smith

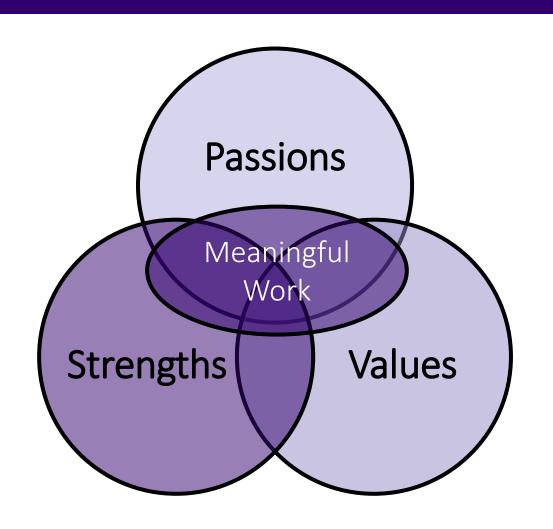


The Joy of Academic Medicine





Meaningful Work



"Realization of one's potential and purpose – the point at which a person's passions, strengths, and core values interact synergistically in his or her work."



First Principles

Career planning is an active process

You need to do some self-reflection first

Input from others is also essential



Mindset for Career Planning

Be curious Know it is a process

Reframe problems

Try stuff

Have fun

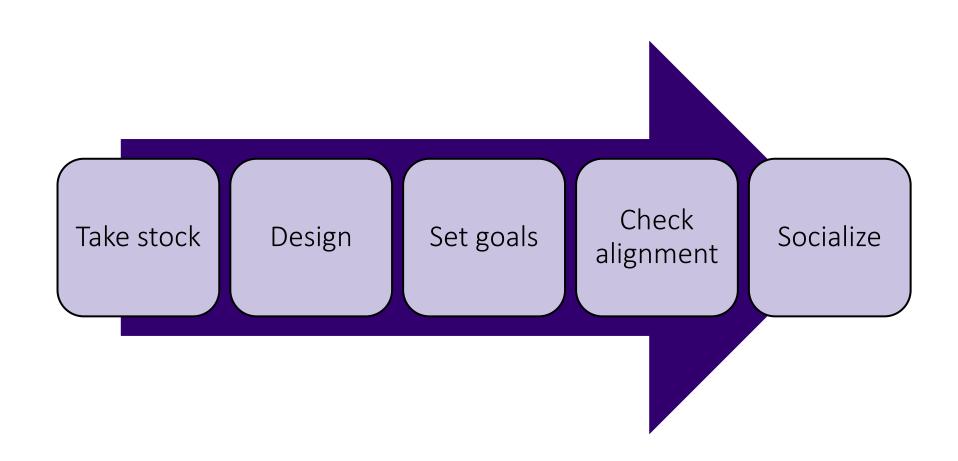
Ask for help



Creating Your Plan



An Approach





Step 1 – Clarify Core Values



https://jamesclear.com/core-values

https://benjaminspall.com/core-values/

https://daretolead.brenebrown.com/wp-content/uploads/2019/02/Values.pdf



List of VALUES

Diversity

Efficiency

Excellence

Fairness

Faith

Family

Forgiveness

Freedom

Friendship

Generosity

Giving back

Gratitude

Growth

Grace

Equality Ethics

Environment

Accountability Achievement Adaptability Adventure Altruism Ambition Authenticity Balance Beauty Being the best Belonging Career Caring Collaboration Commitment Community

Justice Legacy Financial stability Leisure Love Loyalty Future generations Order Patience Patriotism

Intuition Safety Job security Security Self-discipline Self-expression Kindness Self-respect Knowledge Serenity Leadership Service Simplicity Learning Spirituality Sportsmanship Stewardship Success Making a difference Teamwork Thrift Time Openness Optimism Tradition Travel Parenting Trust Truth



Understanding

Step 2 – Prioritize Your Values

What do I value most?

If I could live by just 5 values, what would they be?

*engage your significant other

How do these values show up in my life?



Step 3 – Identify Your Strengths

Mentorship

Leadership

Independent thought

Curiosity

Creativity

Supportive friend

Writing

Nurturing

Ingenuity

Collaboration

Logical thought

Effective teacher

Hard work

Great parent

https://www.viacharacter.org

Meticulous care



Step 4 – Reality Check



List all the elements of your life

Adjust the pieces of the pie

How are you feeling about each?

Yikes! Not where I want it to be

At risk. Ok now but may need adjustment



Step 5 – Delineate 10-Year Goals

Where do you want to be 10 years from now

THINK BIG!!!



What is your dream for yourself?



Step 6 – Work Back to 1, 3 and 5-Year Goals

10-year 1-year 3-year 5-year goals goals goals goals

Can help assess "opportunities" as they arise



Step 6 – Work Back to 1, 3 and 5-Year Goals

Limit the total number of goals

Make them SMART



What does success look like?



As You Design



Start with brainstorming

Choose a few ideas to begin

Share them with others

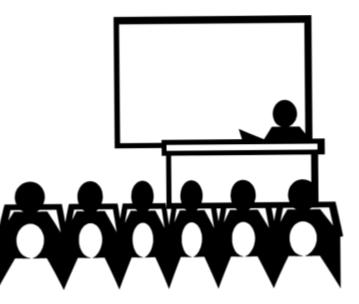
Test and learn – this is iterative



Step 7 – Identify Skills You Need



Ask senior colleagues





Ask your peers



Step 8 – Write A Learning Contract

Learning objectives

Target dates to accomplish these

Action steps to get to objectives

Resources needed to get there

Metrics for success



Check Alignment with Your Core Values



https://jamesclear.com/core-values https://benjaminspall.com/core-values/ https://daretolead.brenebrown.com/wp-content/uploads/2019/02/Values.pdf



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UW Medicine

UW SCHOOL
OF MEDICINE

Step 9 – Engage Supervisor & Mentors

"Boss"

- Separate meeting not annual review
- Work for engagement & excitement
- Align your goals with steps to promotion

Mentors

- Find folks who will be honest
- Get a few different perspectives
- Include long and short term goals



Step 10 – Continue to Test and Learns



Plan as year comes to close

Protect time for reflection

Reassess your goals



Take Homes

Begin by spending time in self-reflection

Take the time to write things down

Seek and incorporate input from others

Find time to do this regularly – it is iterative



Additional Reading

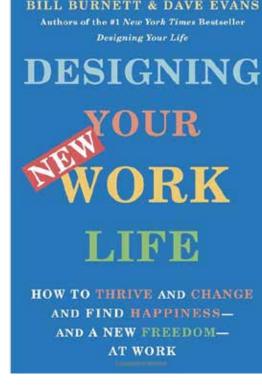
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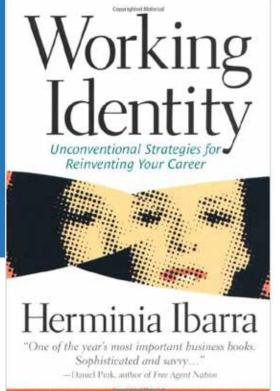
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Thank you!

pkritek@uw.edu



