

# **The UW School of Medicine Appointments and Promotions Council**

## **Overview of process and What it means for you**

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## **Why care about the School A & P council?**

**Because to be promoted, it is a key step in the process**

**Understanding the process will help you navigate your promotions or provide counsel/mentorship to others**

**Add transparency and resources for questions**

## Promotion Process

Division (if applicable)  
votes on  
proposed  
promotion

Packet is  
prepared



Department  
votes on  
proposed  
promotion  
based on  
information in  
the packet and  
supporting  
letters



SOM A&P  
Council  
Reviews  
proposed  
promotions  
and votes  
  
Review is  
added to the  
packet



Dean  
approves  
packet



Provost  
approves  
packet

## Promotion Process

Division (if applicable) votes on proposed promotion

Packet is prepared



Department votes on proposed promotion based on information in the packet and supporting letters



SOM A&P Council Reviews proposed promotions and votes  
Review is added to the packet



Dean approves packet



Provost approves packet

## **Appointment and Promotion Committees**

**Departmental Appointment and Promotion Committees help define criteria for appointment and promotion**

**Those criteria have commonalities as dictated by Faculty Code and the SOM  
They are otherwise unique to the Department**

**Are approved by A&P Council and the SOM**

**All Department voting faculty vote on appointments and promotions (based on rank)**

## School of Medicine A & P Council

**One of a few “governance councils” in the SOM**

**Professors who are not Department chairs**

**not more than one per Department, regardless of Department size**

**Starting in 2026, there will be an Associate Professor council to review promotions to associate professor**

**Addition of Clinical Faculty Track adds too many additional promotions to review**

**It serves as peer review on behalf of the SOM, outside of the home Department**

**Is observed by ex-officio (non voting) members**

**Communications are confidential**



## **What do we look at?**

**Promotion criteria for 32 Departments, SOM Guidelines, UW Faculty Code**

**Individual faculty packets, including CV, letters, evaluations, personal statements**

**Each packet is reviewed by two members, one primary, one secondary**

**Review template filled out, will become part of the packet**

## Information in the Review Template

*the review is DETAILED, everything is looked at*

**Candidate name and other basic information (dept, etc)**

**Promotion being proposed**

**Departmental faculty vote**

**Educational Background**

**Research**

**Teaching**

**Clinical**

**Service**

**Letters of evaluation**

**Contributions to Equity, Diversity and Inclusion (optional)**

**Professionalism**

**Assessment and Recommendation**



## **School of Medicine A & P Council**

**190 promotions last year, reviewed in fall/winter (57 mandatory, 133 non-mandatory)**

**The vast majority only celebrate the faculty member accomplishments**

**Over 90% of packets are clearly outstanding or routine, thus do not require in depth discussion**

**<7% are challenging and require discussion**

# What do you mean by “challenging”????

**Significant number of no votes in division or department**

**More than one unfavorable referee letter**

**Poor evaluations without evidence of improvement**

**Professionalism concerns**

**Lack of clearly demonstrated independence**

**Unexplained variability**

**Concerns that some aspect of promotion criteria are not met**

**Trajectory**

**SOME RELATIVELY COMMON ISSUES THAT ARISE  
THAT HAVEN'T ALREADY BEEN DISCUSSED**



## Forms of scholarship

Sometimes scholarship can be nontraditional in a field

For example, Conference Proceedings in informatics are full journal papers and can be significantly more competitive than journal papers

Indicate this in Self Assessment or Chair's letter

*Pacific Symposium on Biocomputing 3:18-29 (1998)*

**REVEAL, A GENERAL REVERSE ENGINEERING ALGORITHM  
FOR INFERENCE OF GENETIC NETWORK ARCHITECTURES**

SHOUDAN LIANG

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STEFANIE FUHRMAN, ROLAND SOMOGYI

Molecular Physiology of CNS Development, LNP/NINDS/NIH, 36/2C02, Bethesda, MD  
20892 (<http://rsb.info.nih.gov/mol-physiol/homepage.html>;  
[sfuhrman@codon.nih.gov](mailto:sfuhrman@codon.nih.gov); [rolands@helix.nih.gov](mailto:rolands@helix.nih.gov))

[PDF] [Reveal, a general reverse engineering algorithm for inference of genetic network architectures](#)

[S Liang, S Fuhrman, R Somogyi - ... symposium on biocomputing, 1998 - lacim.uqam.ca](#)  Sign in

Given the immanent gene expression mapping covering whole genomes during development, health and disease, we seek computational methods to maximize functional inference from such large data sets. Is it possible, in principle, to completely infer a complex ...



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# How can you help yourself succeed in the process?

**Use your mentors! Talk to your Chair.**

**Understand your story in the context of promotion  
where it is 'usual' and where it isn't  
make sure we understand your unique contributions!**

**Know what is in your packet (aside from letters)  
highlight your strengths, own your weaknesses and your plan  
for improving**

**Know that most candidates are promoted with no issue**

